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THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

National Intelligence Officers

15 December 1976

MEMORANDUM FOR: Director of Central Intelligence

FROM : Richard Lehman
Deputy to the DCI for National Intelligence

SUBJECT : PFIAB's Report to the President, "Intelligence
for the Future," December 3, 1976

1. It is my firm judgment that you must register with the President your own views of the PFIAB Report. I appreciate that the membership of the Board may change quite markedly in the near future and that the attitudes of the new Board may differ quite markedly from those of the incumbent. I do not, however, believe that it is in the best interests of the Intelligence Community and the CIA, nor fair to your record as DCI, to allow the PFIAB Report to enter the record unremarked.

2. To cite but a few examples of how the Report misleads:

a. In reporting the "findings and observations" of the Board's NIE Evaluation Committee, the Report gives no recognition to the fact that you spent this year on the competitive analysis experiment that the Board recommended.

b. In the same section of the Report, no notice is taken of the fact that we are, as recommended, producing a separate NIE on Soviet intentions.

c. The Report recommends assembling a group of "elder statesmen" to review NIEs, but does not mention that we have begun the process of establishing an Estimates Advisory Panel.

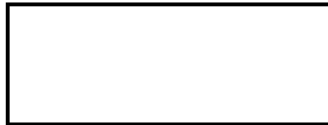


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d. Net assessments in the strategic field are strongly urged; improperly, there is the suggestion that the Intelligence Community might be the best institution to perform them.

3. I also recommend that you have the PFIAB Report staffed out to the IC Staff and to the CIA, both of which will no doubt find many other instances where the record needs setting straight. For my part, I have asked the NIOs to review the Report with an eye peeled for those additional portions which require comment.



Richard Lehman

cc: DDCI
D/DCI/IC

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MEMORANDUM FOR: DCI

SUBJECT : PFIAB's Report to the President, "Intelligence
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MJSullivan:am (15 Dec 76)

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15 December 1976

NOTE FOR: All NIOs

The DCI will, no doubt, wish to register with the President his own comments on the attached PFIAB Report. Would you please review the Report with an eye to where it needs setting straight and let me have your comments by COB ~~December 30th.~~ *today.*

